

building on a
LEGACY

2014 ANNUAL REPORT TO THE COMMUNITY



Health, Healing, and Wellness for All Ages

Christian Health Care Center

Our Mission | Christian Health Care Center fosters health, healing, and wellness for people of all ages in a compassionate and loving environment consistent with the Christian principles on which we were founded.

Our Vision | We seek to be the hands of Christ through expressions of mercy and love. We aspire to live out our ministry of healing and caring to fulfill the need for quality services offered in a Christian environment. We seek to provide an ever-widening and enriched continuum of high-quality services. We commit ourselves to the Christian principles on which we were founded, thereby enabling us to carry out God's work with integrity and compassion.

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Dear friends,

Christian Health Care Center (CHCC) has been fulfilling the needs of the community for 103 years. How do we maintain our commitment to serve our community and enhance our services as additional needs arise, while maintaining a deep devotion to our mission of health, healing, and wellness for people of all ages? Guiding us in this endeavor are our organization's five pillars to service-excellence: quality, resident/patient satisfaction, financial viability, employee satisfaction, and community awareness.

With God's blessings, the Center reached several significant milestones in each pillar in 2014. This annual report highlights these accomplishments, as well as reinforces our commitment to our mission.

Quality

The quality of our programs was reinforced through recognition by national organizations. *U.S. News & World Report* once again named Heritage Manor Nursing Home one of the Best Nursing Homes in America. The Longview Assisted Living Residence was awarded Advanced Standing status for the second year in a row. Advanced Standing is governed and granted by a collaboration of the Health Care Association of New Jersey and the New Jersey Department of Health. Ramapo Ridge Psychiatric Hospital (RRPH) again received accreditation by The Joint Commission. The Joint Commission also notified RRPH in 2014 that it was a Top Performer in Key Quality Measures in Inpatient Psychiatric Hospitalization. In New Jersey, RRPH was one of only 26 recipient organizations of this recognition. Hillcrest Residence received a deficiency-free survey by the New Jersey Department of Community Affairs, Division of Codes and Standards, and Bureau of Rooming and Boarding House Standards. Christian Health Care Adult Day Services of Wayne and Wyckoff received deficiency-free surveys and inspections from the New Jersey Department of Health.

Resident and Patient Satisfaction

A commitment to resident and patient satisfaction was reflected in the establishment of special communities among our residents in Heritage Manor in 2014. To enhance quality of life and better meet the needs of more independent, higher-functioning seniors and those of seniors with memory-care issues, two distinct residences were designated in the spring.

Heritage Manor East now provides innovative, specialized programming for memory support based on our Person- and Family-centered Care model. This beautiful residence includes multiple dining experiences, additional therapeutic programming tailored to the residents' needs, various home-like spaces for visits with family and friends, a Great Room, a large Media Room, and a serene and secure outdoor area.

Heritage Manor West, a community fostering collaboration and freedom of choice, is now home to more independent seniors. Construction began in the summer of 2014 to transform this area into a more beautiful, home-like environment. Once renovations are complete in 2015, Heritage Manor West will feature a new private entrance, a porch with picturesque views of the Ramapo Mountains, an open living space with a hearth and fireplace, and a beautiful open kitchen area. Restaurant-style dining and innovative dining



The Longview Assisted Living Residence



Ramapo Ridge Psychiatric Hospital



Heritage Manor East exterior and interior



Heritage Manor West

experiences will be offered, and additional therapeutic activities appropriate for this specific community will be scheduled.

The renovation of the C Wing Patient Lounge at Ramapo Ridge Psychiatric Hospital was also the result of dedication to resident and patient satisfaction. This lounge on the geriatric unit – which cares for the hospital's most fragile and vulnerable population – was transformed into a beautiful, soothing, and welcoming space conducive to health, healing, and wellness. The space now includes a kitchenette so staff can provide nutritious snacks without leaving the unit, new windows which can be securely opened to allow fresh air circulation, and an 8-by-10 foot sky-view ceiling light that depicts a bright summer sky – a lovely and calming view for patients who are reclined in a geriatric chair. Activities, meals, and family visits all take place in the lounge. The renovation also includes a spa-like tiled bathroom and shower, and a new meeting area adjacent to the lounge which provides private space for family meetings with clinical staff.



Ramapo Ridge Psychiatric Hospital
C Wing Patient Lounge

What makes this renovation so special is that it was spearheaded and funded, in part, by our employees. CHCC's first-ever Employee Giving Campaign raised the necessary funds to renovate the C Wing Patient Lounge. The Bolger Foundation was so impressed with the employees' dedication to its patients that it extended a challenge grant, offering to match up to \$100,000 of monies raised by the staff. CHCC employees accepted and met the challenge.

In other residences and programs, Evergreen Court welcomed a new Director, Jennifer Ross, CALA, CHSP, while the staff of Christian Health Care Counseling Center and Ramapo Ridge Partial-hospitalization Program made numerous educational presentations for the community on important mental-health topics.

Financial Viability

The contributions of employees and donors continued to help us maintain financial viability. Donations to the Christian Health Care Center Foundation help our programs grow and transition to meet the ever-changing needs of the community.

We also experienced some long-awaited improvement in Medicaid funding for our Southgate program in 2014. As one of only four similar programs in New Jersey, Southgate is a special-care nursing facility caring for those with severe behavior-management needs, often arising from forms of dementia or a traumatic brain injury. Medicaid is a major funding source for Southgate, and there had been little or no increases in that funding for the past seven years. When the final version of New Jersey's fiscal year 2015 budget was passed by the legislature and signed into law by Gov. Chris Christie, it contained an increase of approximately 7.7 percent. New Jersey Sen. Kevin J O'Toole (R), whose legislative district includes CHCC, was especially helpful addressing this need as a member of the Senate Budget Committee.

Employer of Choice

We strive to ensure that we are an employer of choice. Our success in this area was confirmed in 2014 by our continued low employee turnover rate – 12.4 percent – and excellent employee-satisfaction scores – 89th percentile nationally.



Gordon D. Meyer, Esq.



Gordon Stanley

Community Awareness

CHCC events and activities help us raise community awareness. **In 2014, the Center welcomed two new leaders to guide CHCC and the CHCC Foundation.**

Gordon D. Meyer, Esq., became the 19th Christian Health Care Center Board of Trustees Chair. A dedicated trustee since 2005, Mr. Meyer has served as the board's Secretary, Chair of the Trustee Relations Committee, and a member of the

Executive, Joint Conference, Finance, and Strategic Planning committees.

Newly elected Chair of the CHCC Foundation is Gordon Stanley. A board member since 2008, Mr. Stanley previously served as the Foundation's Vice Chair and is a current member of CHCC's Golf Committee and also chairs the Foundation's Events Steering Committee.

One of our major highlights of 2014 was the final approval for The Vista, our continuing care retirement community which will be built on our property encompassing both Wyckoff and Hawthorne. The first approval of The Vista was granted by the Wyckoff Board of Adjustment in April 2013. The Borough of Hawthorne Board of Adjustment approved our application in July 2014, followed by State of New Jersey approval in September. With all approvals in place, we opened our Vista Information Center. Here, our Sales Counselors began to share exciting details about The Vista with interested community members.



The Vista

In October, the Center presented the David F. Bolger Award for Service and Leadership to Garry and Raeann Dykhous, and to Kuiken Brothers Company Inc. during CHCC's annual *A Celebration of Excellence*.

Garry and Raeann have dedicated most of their lives to serving CHCC and the community. They served the Wyckoff Volunteer Ambulance Corps for a combined 53 years. Following the ambulance corps, the Dykhouses became active volunteers for the American Red Cross for nearly a quarter of a century. While serving the Red Cross, the Dykhouses became active volunteers at CHCC. Mr. Dykhous served on the board for nine years, including five as its Chair. He helped establish the CHCC Foundation Board of Trustees in 1995, serving as its Chair for nearly 20 years. Together, the Dykhouses are seen at CHCC, distributing and caring for flower arrangements throughout the campus.



Raeann and Garry Dykhous

Throughout its 103-year history, Kuiken Brothers has been guided by a commitment to integrity, honesty, hard work, and community service. Reaffirming that commitment on a daily basis enabled two brothers and a cousin, all from Holland, to establish a small local construction and building-supply company that would flourish and grow to become one of the most respected businesses in the New York metropolitan area. Kuiken Brothers is an active supporter of numerous volunteer groups and non-profit associations, including Christian Health Care Center, Eastern Christian High School, Toys for Tots, and Habitat for Humanity.



Kuiken Brothers Company Inc.

Kuiken Brothers and the Dykhouses were featured in a special video presentation at the awards gala, which was attended by 420 people and raised a record \$260,000 for Center's 2014 Annual Fund.

We are thankful.

With so many wonderful and historic accomplishments in 2014, we pause to give thanks to God for all He has provided. We are thankful for our employees and physicians who live our mission every day. We are thankful for our supporters and volunteers who show their belief in our mission by sharing their time, talent, and treasure. We are thankful to our community which turns to us for care and guides our growth. Most important, we are thankful to God for His continued blessings throughout our 103-year history.



Douglas A. Struyk, CPA, LNHA

PRESIDENT AND CEO

Year in Review

January



A painting by Heritage Manor Nursing Home resident Barbara Koffel appeared in the Works of Heart calendar produced by the Health Care Association of New Jersey, a non-profit trade association representing long-term care providers.

Carol Hertenstein, RN, was re-elected President of the Wyckoff Board of Health. Ms. Hertenstein is the Utilization Review Director at Ramapo Ridge Psychiatric Hospital (RRPH).

Christian Health Care Center (CHCC) and Valley Hospice held the first Faith & Grief Luncheon. The monthly free luncheons provide opportunities for those mourning the loss of a loved one to be strengthened through sharing, scripture, prayer, and reflection.

CHCC's Second Annual Beefsteak at The Brownstone in Paterson raised nearly \$41,000 for the Center's 2014 Annual Fund.

February

Christian Health Care Adult Day Services of Wyckoff received a deficiency-free survey and inspection from the New Jersey Department of Health.

March



The Longview Assisted Living Residence concluded participation in a national quality-improvement pilot test of the Intervention to Reduce Acute Care Transfers (INTERACT). The goal was to improve the early identification of changes in the health status of residents, thereby reducing potential transfers to an acute-care hospital.

CHCC was approved as a Green Wyckoff Business by the Wyckoff Environmental Commission and Wyckoff Chamber of Commerce.

The newly renovated C Wing Patient Lounge on the geriatric unit at RRPH was dedicated.

April

CHCC received a Bronze award in the annual report category and two Merit awards for its website and *Center Life* magazine in Healthcare Advertising Awards, a national competition.

May

CHCC, Wyckoff Municipal Alliance, and the Wyckoff Health Department sponsored a special community presentation, "The Road to Recovery: Stories of Addiction."



Female residents of CHCC who served in World War II were honored by the Bergen County League of Women Voters in recognition of Memorial Day.



New Jersey Sen. Kevin J. O'Toole (R-40) visited CHCC and toured several of the Center's facilities to meet residents.

Heritage Manor and Southgate once again received a Five-Star Quality Rating from the Centers for Medicare & Medicaid for excellence in quality care.

CHCC received a Silver certificate for its website testimonials and a Gold certificate for *Center Life* from the Aster Awards, a national health-care marketing and advertising competition.

Gordon Meyer, Esq., was elected Chair of the CHCC Board of Trustees.

June

CHCC concluded participation in Care Conversations: Our Aging Parents, a caregivers series held in conjunction with the Wyckoff Family YMCA, Wyckoff Board of Health, and Van Dyk Health Care.



de Snoep Winkler Gift Shop and Tea Room presented a \$63,108 check to the CHCC Foundation. The sum, representing the profits the shop made in 2013, was the largest donation that de Snoep Winkler has ever made to CHCC.

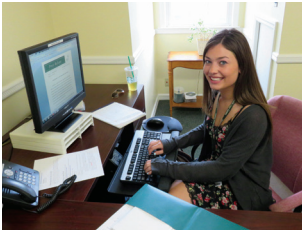


Marita Drivanos, RN, BA, a Clinical Educator on The David F. Bolger Post-acute-Care Unit at CHCC, was elected to the Visiting Homemaker Home Health Aide Service of Bergen County Inc. Board of Trustees.

The 25th Annual CHCC Golf Classic, held for the first time at the Knoll Country Club in Parsippany, raised a record \$134,000. More than 175 golfers and 31 dedicated volunteers participated in the event.

CHCC staff and residents walked on the Spirit Path in support of a cure for Alzheimer's disease on the Longest Day, an event sponsored by the Alzheimer's Association.

The eight-week CHCC Undergraduate Summer Internship Program welcomed 17 students.



July



Carol Hertenstein, RN, Utilization Review Director at RRPB, was honored by Wyckoff Florist & Gifts, a retail establishment celebrating 50 years of business by honoring 50 individuals who have demonstrated selfless acts of kindness and service.

Gordon Stanley was elected Chair of the CHCC Foundation.

For the second year in a row, Longview received Advanced Standing status from the Health Care Association of New Jersey and the New Jersey Department of Health in recognition of its dedication to quality.

The Vista received approval from the Borough of Hawthorne.

August

The Center's first Family Fun Night and Classic Car Show featured a variety of classic cars, including cars from the All American Corvette Club, as well as entertainment, fun activities, food, and prizes for children and families.

CHCC provided health-care information at Spectator Village at The Barclays PGA golf tournament at Ridgewood Country Club in Paramus.

CHCC launched "Out on the Town" with participating local restaurants. By dining at selected locations on certain dates, restaurants donate a portion of their profits to the Center.

September

CHCC celebrated its centenarians at a special party attended by local and county dignitaries, families, and staff. A record number of nine individuals were honored.



Rev. Sandra Masters, MDiv, Heritage Manor Chaplain, was honored by Wyckoff Florist & Gifts, a retail establishment celebrating 50 years of business by honoring 50 individuals who have demonstrated selfless acts of kindness and service.



Abigail Goodman, 12, of Wyckoff interviewed two Evergreen Court residents who are World War II veterans for "TimeForKids," *Time* magazine's version written by children.

CHCC received a Bronze award in the annual report category and a Silver award for *Center Life* in the National Mature Media Awards competition.

October

Garry and Raeann Dykhous and Kuiken Brothers Company Inc. received The David F. Bolger Award for Service and Leadership presented by CHCC. The awards were presented during A *Celebration of Excellence* held at The Terrace at Biagio's in Paramus. A record \$260,000 was raised for the 2014 Annual Fund.

Longview received the Excellence in Action from National Research Corp. for achieving the highest level of resident and family satisfaction excellence.



Hillcrest Residence received a deficiency-free survey by the New Jersey Department of Community Affairs, Division of Codes and Standards, and Bureau of Rooming and Boarding House Standards.

The Center presented an important community program on teen depression and suicide.

On National Denim Day, \$3,200 was raised by Center employees for breast-cancer research.

November



During a special Veterans Day service, the Center honored residents and staff who served our country.

December

For the second year, the Center's *Tribute in Lights* illuminated a main area of the campus in honor or memory of a loved one.



The Vista Information Center opened.

Volunteers

Adult Volunteers | Christian Health Care Center is thankful for the team of dedicated individuals who volunteer their time and talent for the benefit of the Center and its residents, patients, clients, consumers, families, and staff.

Volunteers perform a broad range of duties, from assisting with activities and making friendly visits with residents to organizing fund-raisers and serving on the boards of trustees.

For information on volunteering at the Center, call Dot Faasse, Coordinator of Volunteers, at (201) 848-5797, email dfaasse@chccnj.org, or visit ChristianHealthCare.org.

"Volunteers are the only human beings on the face of the earth who reflect this nation's compassion, unselfish caring, patience, and just plain love for one another." — ERMA BOMBECK

2014 Adult Volunteers

| | | | | |
|--------------------|-------------------------|-----------------------|---------------------------|---------------------|
| Kate Abbiss | John Corenza | AnnaMae Hulsebos | Terry Moffett | Marsha Shotmeyer |
| Charles Adamo | Karen Cosgrove | Herman Jeffer, Esq. | David Montgomery, MD | Bernice Siegers |
| Dawn Alessi-Clark | Alyssa Cullere | Ed Johanson | Sally Morse | Sigrid Smith |
| Betty Almroth | Irene Darby | Pat Johanson | Diane Mundorf | Gordon Stanley |
| Elisabeth Anderson | Richard De Bel | Barry Jorgenson | Bill Munn | Roger Steiginga |
| Anthony Antonelli | Ruth DeVries | Theresa Jorgenson | Allison Murk | Joyce Streelman |
| Maureen Antonelli | Sandra DeYoung, RN, EdD | Jonathan Karle | Elsie Murley | Peter Streelman |
| Chris Azzolino | Elsie Diaz | Kristen Keller | Nancy Murray | Phyllis Sweetman |
| Cyndie Bach | Douglas Dittrick | Cindy Kiefer | Pat Nake | Kristina Swiberski |
| Claire Bachner | Henry J. Driesse | Austin Kim | Peggy Napoli | Elizabeth Szypiotko |
| Anne Baker | Garrett Dykhous | Lois Klas | Madison Nelson | Carmella Talvy |
| Dottie Balkema | Raeann Dykhous | Donald Klingen | Ed Nieuwenhuis Jr., DPM | Meme Terpstra |
| Carole Bechtold | Thomas Dykhous | Wilma Kohere | Lois Nieuwenhuis | Jessica Terrizzi |
| Alice Becker | Jared Egan | Karen Koromhas | Joe O'Dowd | Bernard Tolsma Jr. |
| Christine Becker | Maryanne Elsaesser | Beth Kramer | Michael Olivero | Rena Tolsma |
| David Becker, Esq. | Bill Faasse | Vennicia Landolfi | Rev. Dr. Ricardo Orellana | Nancy Rassiga Tripp |
| Emily Bellomo | Janet Faber | Sally Lappe | Cheryl Ormezzano | Russell Tropinsky |
| Robert Bosloper | Lois Faber | Sung Ho Lee | Pat Pang | Brooke Van Kampen |
| Tannette Botbyl | Corie Forlenza | Annajean Leegwater | Melissa Packowski | Richard Van Hassel |
| Ashley Braen | Phoebe Gafner | Gary Lenderink | Jonathan Panetties | Mabel Vander Hook |
| Maureen Braen | Emily Giannelli | Don Mabie | Madeleine Perez | Betty Vander Plaats |
| Charlene Brauch | Rev. Rod Gorter | Joan Mabie | Bill Peters | David Visbeen |
| Linda Brock | Nellie Graafsma | Lenora Malefyt | Jo Peters | Linda Vogel |
| Robin Burgess | Dina Graffeo | Marie Maphis | Janice Post | Monet Walters |
| Skip Burgess | Daniel C. Grimm | John Marelic | Tom Potenza | Betty Walton |
| Pat Burwitz | Evelyn Groch | Kathy Marsico | Anna Powers | Diana Whiteman |
| Bernie Bushoven | Stanley Grossberg | Diana Martinez | Muriel Prins | Ellsworth Whiteman |
| Louise Butler | John Gunther | Trena Meeter | Sharon Quan | Marie Wisher |
| Lois Cannon | Jean Hagan | Nermine Meikhaeil | David Reiter | Sueann Woudenberg |
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| Marylou Ciavarra | Chris Hayer | Emily McCabe | Olimpia Rubino | Amanda Young |
| Ji Young Cho | Paul Heemskerck | Penny McCulloch | Elaine Russo | Marjorie Zimmerman |
| Eugene Chrinian | Yvonne Heemskerck | Frances McGee | Clarene J. Saltenberger | |
| JoAnne Christiano | Carrie Hennessey | Brittany McNaboe | William Sinclair | |
| Brittany Clarke | Lillian Hoogerheyde | Arthur Minck | Shannon Sansone | |
| Virginia Clarke | Jamie Hoppe | Magda Mishel | Emily Schreiber | |

Junior Volunteers | The Junior Volunteer program at Christian Health Care Center offers young adults 13 to 17 years old the opportunity to discover their talents, explore career options, learn new skills, gain self-confidence, fulfill school and church community-service requirements, and share in the Center's mission and vision.

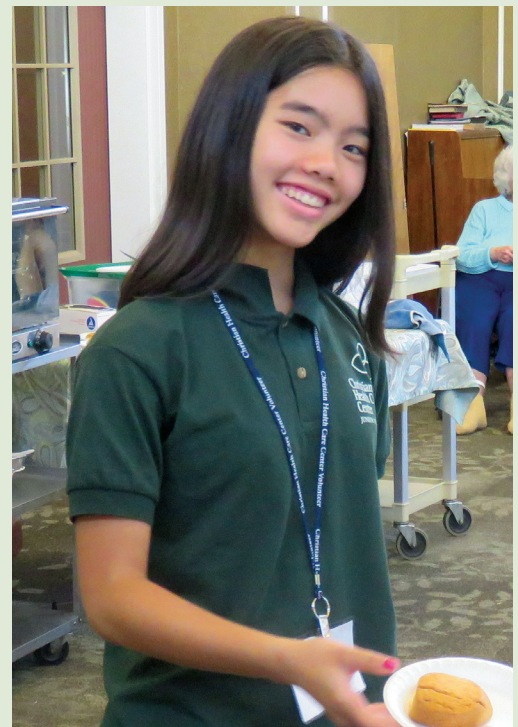
For information on becoming a Junior Volunteer at the Center, call Dot Faasse, Coordinator of Volunteers, at (201) 848-5797, email dfaasse@chccnj.org, or visit ChristianHealthCare.org.

2014 Junior Volunteers

Nick Alfano
Travis Amato
Michele Appiah
Lauren Azzolino
Eliel Baez
Abby Beshada
Nicholas Berger
Kearra Bodnar
Mark Bodnar
Tara Brady
Imoni Brooks
Nick Burk
Gianna Cangelosi
Alyssa Caradonna
Nicholas Caramico
Alexis Cariddi
Isabella Carney
Michael Casaleggio
Nicholas Casaleggio
Kelly Ciampo
Christian Cosgrove
Amanda Costello
Kathryn Costello
Sydney Crispino
Samantha Cubias
Danielle Curry
Caroline De Bel

Jason De Vries
Alyssa DeLaCruz
Kate Della Pietra
Nicholas DiDonato
Kelly Dokmecián
Olivia Ferraro
Gemma Finkelstein
Jake Fiordelisi
Nicole Gelfond
Caroline Gibbs
John Guerriero
Connor Introna
Layth Kataw
Brian Kehoe
Christopher Kehoe
Michael Koch
Dominic Lim
Tom Mackinson
Rachael Malizia
Brianna Manobianco
Lord Gerald Marapao
Dan McElrone
Erin McElrone
Daniella Mignogni
Claudia Montwaid
Olivia Montwaid
Peter Mortimer

Marissa Piemante
Hannah Postma
Jovon Price
Cheyenne Quijano
Michaela Quijano
Rultz Raphael
Zuri Redmond
Rachel Runge
Mia Salerno
David Schaeffer
Daniel Shawell
Harry Sherer
Cashon Singletary
Caroline Smith
Joseph Sneyer
Patrick Snode
Allison Steinginga
Cara Steinberg
Chelsea Steinberg
Matt Stern
Carly Struyk
Juliana Struyk
Raymond Tavarez
Caroline Taylor
Eric Zelikman



Left: Junior Volunteer Michaela Quijano

Right top: At the Volunteer Appreciation Luncheon are, from left, Dot Faasse, CHCC Coordinator of Volunteers; 1,000-hour honorees Lenora Malefyt and Brittany McNaboe; and Douglas A. Struyk, CHCC President and CEO.

Right bottom: From left, are Dot Faasse, CHCC Coordinator of Volunteers; Christian Health Care Adult Day Services of Wayne volunteers Kathi Mezzadri, Betty Walton, Marie Wisher, and Irene Darby; and Teela Ferriola, Christian Health Care Adult Day Services of Wayne Assistant Administrator/Activities Director

"It is the duty of youth to bring its fresh powers to bear on Social progress. Each generation of young people should be to the world like a vast reserve force to a tired army. They should lift the world forward. That is what they are for." — CHARLOTTE PERKINS GILMAN

Foundation Report

The Christian Health Care Center (CHCC) Foundation is a charitable organization under the leadership of a board of trustees comprised of community leaders. Its mission is to encourage the community to support and pray for the Center's mission to foster health, healing, and wellness for people of all ages.

The Foundation is proud to acknowledge the following individuals, corporations and businesses, grants, foundations, matching-gift organizations, estates, community organizations, and churches for their support of CHCC between January 1 and December 31, 2014.

To make a donation to the CHCC Foundation, call (201) 848-4312, email mchen@chccnj.org, or visit ChristianHealthCare.org.

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Christian Health Care Center Honors Community Leaders

In recognition of their long-time dedication to Christian Health Care Center (CHCC) and our communities, Christian Health Care Center honored Garry and Raeann Dykhous, and Kuiken Brothers Company Inc. The honorees were presented with the David F. Bolger Award for Service and Leadership during *A Celebration of Excellence* held October 16, 2014, at The Terrace at Biagio's in Paramus.

The Dykhouses and Kuiken Brothers were featured in a special video presentation at the awards gala, which was attended by 420 people and raised a record \$260,000 for Center's 2014 Annual Fund. David and Cynthia Visbeen, and Bernie M. Flynn, President and CEO of NJM Insurance Group, served as event Co-chairs. The tribute video and photos from this event can be viewed at ChristianHealthCare.org/ACelebrationOfExcellence.



Above: Seated, from left, are *A Celebration of Excellence* honorees Wayne R. Kuiken, Douglas R. Kuiken, Raeann Dykhous, and Garry Dykhous, with event Co-chair Cynthia Visbeen. Standing, from left, are Bernie M. Flynn, event Co-chair; honoree Henry Kuiken; J.T. Bolger of The Bolger Foundation; David Visbeen, event Co-chair; and Douglas A. Struyk, CHCC President and CEO.

Left top: From left, Douglas A. Struyk, CHCC President and CEO, and his wife Vicky with Jan Meyer and her husband Gordon, CHCC Board of Trustees Chair

Left center: From left, Jackline Sourial, Jennifer D'Angelo, and Hany Sourial, MD

Left below: Douglas A. Struyk, CHCC President and CEO, right, with CHCC trustees who attended the event, from left, Gordon D. Meyer, Esq., Chair; Richard De Bel; Henry J. Driesse; Sandra DeYoung, RN, EdD; Roger Steiginga; Mark Reitsma; and David Visbeen, Co-chair of *A Celebration of Excellence*.

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Christian Health Care Center Golf Classic Marks 25th Anniversary

Christian Health Care Center's 25th Annual Golf Classic celebrated a rich history of raising much-needed funds in support of our mission. The event, held on Monday, June 9, 2014, at Knoll Country Club in Parsippany, raised a record \$134,000. Proceeds supported the Center's 2014 Annual Fund, which benefited renovations to the Center's Heritage Manor Nursing Home.

The event, once again co-chaired by Rick De Bel and Edward Nieuwenhuis Jr., DPM., attracted 175 golfers and 31 volunteers. Ken Ogden of Lecesce Construction, a Golf Classic Silver Sponsor, scored the low gross. The day culminated with a dinner, awards program, and successful live auction led by Bob Milligan.

Corporate Sponsors were Empire Ambulance, Kuiken Brothers Company Inc., and WB Mason.

Platinum Sponsors were Atlantic Tomorrow's Office, Health Care Software Inc., I.D.M. Medical Gas Co., Jeffer Hopkinson & Vogel, LAN Associates, New Jersey Respiratory Associates, Omnicare, Shotmeyer Bros., The Rasa Group Inc., Reiner and Co. Inc., and Visbeen Construction Co.

Gold Sponsors were Columbia Bank, Comnet Telecom Supply/Proviattek, and Munn & Associates.

Far left: From left are Carl Rizzo; Douglas A. Struyk, CHCC President and CEO; Olivia Whiteman; Nick Newman; and Ellsworth Whiteman, CHCC Foundation trustee.

Center: Douglas A. Struyk, CHCC President and CEO, center, with Empire Ambulance representatives, from left, Scott Milliken, Mendi Asani, Glen Malgrom, and Ben Asani

Right: From left are Darryl Rogers, Eastern Christian Children's Retreat (ECCR) board member; Golf Classic Co-chairs Ed Nieuwenhuis Jr., DPM, and Rick De Bel; and John H. ProI Jr., ECCR Board of Directors President.

To view additional photos from the 25th Annual Golf Classic, visit ChristianHealthCare.org.

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Christian Health Care Center



SAVE THE DATE!

Christian Health Care Center
26th Annual Golf Classic
Monday, June 8, 2015
 KNOLL COUNTRY CLUB, PARSIPPANY, NJ

*For more information, contact Darcy Bickert,
 Foundation Assistant Director, at (201) 848-5796 or email
dbickert@chccnj.org, or visit ChristianHealthCare.org.*

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Mr. and Mrs. Stanley Vandenberg
Mr. and Mrs. William J. Vander Eems
Mabel L. Vander Hook
Warren Vander Hook
Elizabeth Vander Plaat
Henry Vander Plaat
Wilma Vander Waal
Janice Vanderhave
Laurel Vansandt
Teresa A. Varda
Jeffrey A. Veenstra
Katherine Veenstra
Lois Veenstra
Mr. and Mrs. Randall A. Veenstra
Mr. and Mrs. Roger W. Veenstra
Annette Vega-DeFazio
Mr. and Mrs. Richard E. Ver Hage
Mildred J. Verbeke
Kathy Verblaauw
Lois A. Verblaauw
Nancy Verblaauw
Mr. and Mrs. Rodney T. Verblaauw
Mr. and Mrs. Tunis P. Verblaauw
Henrietta Verblaauw
Elizabeth Verbrugge
Corinne Verduin
Mr. and Mrs. Douglas Verduin
Mr. and Mrs. Garret J. Vermaas
Robert A. Vermeulen
Theresa Vetter
Maria Vidal
Ester Vierheilig
Kathleen J. Violand
Mr. and Mrs. David A. Visbeen
Mr. and Mrs. Albert Visbeen
Leonard Vita
Nadine Vitagliano
Alice Vlietstra
Bernice Vogel
Mr. and Mrs. Guido Von Autenried
Mr. and Mrs. John H. Wallace
Janet Wallendal
Mr. and Mrs. Joseph Wallendal
Mr. and Mrs. Martin A. Walsh
Linda J. Walters
Mr. and Mrs. Robert Walton
Robert Wang
Joann Warner
Mr. and Mrs. Peter C. Wayner Jr.
Mr. and Mrs. Richard J. Weaver

Anna N. Weber
Mr. and Mrs. David Webster
Mr. and Mrs. Jonathan D. Weiner
Mr. and Mrs. Wesley Weis
Mr. and Mrs. Frederick H. Weiss
Nicola Weiss, PhD
Mary Jane Welter
Stella West
Mr. and Mrs. Donald Westra
Louise Wheeler
Mary K. Whelan
Mr. and Mrs. Ellsworth P. Whiteman
Mr. and Mrs. Willard F. Whitney Jr.
Dorothy A. Wiczenski
Mr. and Mrs. Robert Wieler
Mr. and Mrs. Paul M. Wielhouwer
Rev. and Mrs. David E. Wiley
Mr. and Mrs. William Williamson
Susan H. Winter
Audrey Wispelwey
John Wispelwey, DMD
Rev. and Mrs. Donald P. Wisse
Mr. and Mrs. Robert J. Wiuff
Mr. and Mrs. Kurt D. Woetzel
Kurt H. Woetzel
Wayne Wojcik
Valerie J. Woods
Mr. and Mrs. John Wynbeek
Mr. and Mrs. Leonard Wynbeek
Ms. Maureen S. Wysmuler
Rita Yerby
Elizabeth Youngsman
Dr. and Mrs. Rafik Youssef
Mr. and Mrs. Richard Zanetto
Audrey Zangara
Mr. and Mrs. Ronald E. Zier
Mr. and Mrs. Robert Zierold
Mr. and Mrs. Michael J. Zimmer
Mr. and Mrs. Robert Zuern
Doris J. Zuidema
Jean Zuidema
Ethel Zwerver

Churches

Abundant Life Reformed Church,
Wyckoff
Bethany Reformed Church,
Prospect Park
Cedar Hill Christian Reformed
Church, Wyckoff
Christian Reformed Church of
Midland Park, Midland Park
Ebenezer Netherlands Reformed
Church, Franklin Lakes
Faith Community Christian
Reformed Church, Wyckoff
Faith Reformed Church, Midland Park
First Reformed Church of Hawthorne
First Reformed Church of Saddle
Brook

Free Reformed Church of Pompton
Plains
Goshen Christian Reformed
Church, Goshen
Grace Bible Church, North Haledon
Grace United Methodist Church,
Wyckoff
Netherlands Reformed
Congregation, Clifton
Old North Reformed Church,
Dumont
Pequannock Reformed Church,
Wayne
Pompton Plains Reformed Bible
Church
Pompton Reformed Church,
Pompton Lakes
Preakness Reformed Church,
Wayne
United Reformed Church, Clifton
Wyckoff Reformed Church

Community Organizations

The American Chamber Orchestra
CME Group Community
Foundation
The Compassionate Friends Inc.
Eastern Christian Children's Retreat
Eastern Christian School
Association
Franklin Lakes Lions Club
Franklin Lakes Meals on Wheels
Genesis Non-Profit Housing Corp.
Glen Rock Activities Club
International Brotherhood of
Teamsters
Meals on Wheels of Wyckoff Inc.
Montvale Public Schools
Senior Friendship Club of Fair Lawn
St. Nicholas Ladies Philoptochos
Society

Corporations and Small Businesses

American Lumber Co. Inc
American Sons Locksmith Inc.
Ameriprise Financial
Aramark Senior Living Services
ArkRay Inc.
Arrow Elevator
Ashley Furniture
Askesis Development Group
AT&T
Atlantic Stewardship Bank
Atlantic Tomorrow's Office
Audio Visual Solutions
Baker & Hoogerhyde LLC
Bank of America
BD
Beacon Trust Co.
Bergen Biz

Blue Moon Mexican Cafe
Borden Perlman Salisbury & Kelly
Boswell Engineering Inc.
Bourbon BBQ LLC
Broadview Networks Inc.
Brown Craig Turner
Browning-Forshay Funeral Home
Bushoven and Co.
Campbell's Express
Carpet, Et Cetera Inc.
Chelsea Senior Living
Chilton Medical Center
Christian Leadership Alliance
Chubb & Son
Columbia Bank

Fogarty & Hara
Foremost Rehab
Frank J. Cavuoto & Co LLC
Giordano, Halleran & Ciesla
Hanover Printing of New Jersey Inc.
Health Care Software Inc.
Henry's Plumbing and Heating Supply
Herrick, Feinstein LLP
Home Hardware
Horizon Business Forms Inc.
I.D.M. Medical Gas Co. Inc.
Imperial Bag & Paper Co. LLC
Information Destruction Systems LLC
Inglemoor Rehabilitation & Care Center

McKesson Medical
MDCC NJ LLC
Merlino Design Partnership
MetLife
Mid-State Lumber Corp.
Mobile Diagnostic Services Inc.
Morgan Stanley
Morgan Stanley Smith Barney LLC
Munn & Associates
NACR
National Electronics Alloys Inc.
New Jersey Hospital Association
New Jersey Iron Inc.
New Jersey Manufacturers Insurance Co.

Heller PC
RL Solutions
RM Tuit Paving & Trucking Contractor LLC
SB&A
Search Consultants of Northern Jersey Inc.
Senior Salon Services
SESI Consulting Engineers
Shotmeyer Bros. Fuel Corp.
SigmaCare
Smartlinx Solutions LLC
South Jersey Industries Inc.
Sunrise Detox II LLC
Superior Glass and Metal



First Annual Family Fun Night and Classic Car Show

Christian Health Care Center held the first Family Fun Night and Classic Car Show on Friday, August 15, 2014. The free event, open to the community, featured a variety of classic cars and cars from the All American Corvette Club, as well as entertainment, fun activities, food, and prizes for children and families.

Far left: From left, Edward Van Ostenbridge, left, and his son Paul

Second from left: Best in Show recipient Chris Love, right, and Douglas A. Struyk, CHCC President and CEO

Third from left: Dykhouse family members, from left: Larry Sr., Garry, Tyler, and Larry Jr. Garry is the former CHCC Foundation Chair.

Right: From left, Gordon Stanley, CHCC Foundation Chair; Douglas Dittrick, CHCC Foundation trustee; Rick De Bel, CHCC Operating Board Vice Chair and Golf Classic Co-chair; and Douglas A. Struyk, CHCC President and CEO

Comnet Telecom Supply
Concord Engineering
Connell Foley
Conner Strong & Buckelew
Culpeper Wood Preservers
David G. Sayles Insurance Services
Delric Construction Co. Inc.
Devon Fine Jewelry
DiGabriele, McNulty, Campanella & Co. LLC
Ditschman Flemington
DocuWare
Donatic
Dorno Corp.
Dykhouse Construction
Empire Ambulance
Eventus Strategic Partners LLC
Executive Care
Fair Lawn Memorial Cemetery
Feeney Funeral Home

Interstate Waste Services Inc.
I-Workplaces LLC
Jayson Soft Water
Jeff Borst Electrical Contract
Jeffer, Hopkinson & Vogel
John H. Rogers, Realtor
Kayal Orthopaedic Center PC
Khoj Information Tech Inc.
Koenig & Associates LLC
Kuiken Bros. Co. Inc.
Lakeland Bank
LAN Associates Inc.
Landzettel Realty Co
Lapatka Associates
Lecesse Construction
Linear Services LLC
LVC Window Blinds Inc.
M.P. Plumbing Inc.
MBI-GluckShaw
McCarter & English LLP

New Jersey Respiratory Associates Inc.
NJ Fire Equipment LLC
North Jersey Trailer & Truck Service Inc.
Omnicare Pharmacy
OritaniBank Charitable Foundation
Painters Plus Corp.
Patriot Sawcutting Inc.
Paul's Motor Sales and Service Inc.
Pella Windows
Pfister Maintenance Inc.
PGA Tour Inc.
PJM Graphics Inc.
Post & Kelly Electric Co. Inc.
Proviatex
PSE&G Power of Giving
Regency Wealth Management LLC
Reiner Group Inc.
Reiseman, Rosenberg, Jacobs &

Tanis Hardware
Targs Trading Inc.
Taylor Financial Group
T-D Associates
Teschon, Riccobene & Siss PA
The DSM Group
The Haggerty Group
The Rasa Group Inc.
The Rock Brook Consulting Group
TNTMAX, LLC
Tri-Dim Filter Corp.
Upper Montclair Country Club
Valley National Bank
Vander Plaat-Vermeulen Memorial Home
Vander Sterre Bros. Construction
Vanguard Charitable Endowment Program
Verizon Directory Alumni
Visbeen Construction Co.

W.B. Mason
Wayne Behavioral Service LLC
William H. Connolly & Co. LLC
William Van Der Eems Inc.
Windels, Marx, Lane & Mittendorf
LLP
Ziegler Capital Markets Group

Foundations

Stephen & Mary Birch Foundation Inc.
The Bolger Foundation
The Boye Foundation Inc.
Fred J. Brotherton Foundation
The Brunetti Foundation
The Copper Beech Foundation Inc.
Daniell Family Foundation Inc.
The Jose M. Garcia Foundation Inc.
Irving L. Gilman Family Charitable
Trust
Bernard & Dorothy Hamstra
Charitable Foundation
Gertrude L. Hirsch Charitable Trust
Holland Christian Home
Foundation Inc.
Inserra Family Foundation
Keeley Family Trust
The Luckow Family Foundation
The Fred and Natalie Marcon
Foundation Inc.
Marron Foundation Inc.
Eugene C. Meyers Private Foundation
Robert and Catherine Murray
Charitable Trust
O'Shea Family Foundation
The George A. Ohl Jr. Trust
Lillian P. Schenck Fund
John L. and Grace P. Soldoveri
Foundation Inc.
Ann Earle Talcott Fund
The Schwartz Family Foundation
The Treasures in Heaven
Foundation
Van Dalen Foundation Inc.
The Robert G. & Florence E. Van
Duyn Charitable Foundation
The Edward W. & Stella C. Van
Houten Memorial Fund
Zimmerman Family Charitable Fund

Matching Gift Organizations

AlG Matching Grants Program
Bank of America Matching Gifts
BD Matching Gift Program
FM Global Foundation
Insurance Services Office Inc.
John Hancock Financial Services Inc.
The Prudential Foundation
Matching Gifts

Estates

Estate of Marjorie G. Bunnell
Estate of John Burhans
Estate of Agnes Butterworth

The following individuals and services were honored through contributions to the Christian Health Care Center Foundation:

Vivian R. Anderson
Melanie Anthony
Elizabeth Breeman
John Browne
Belinda Buggs
Theresa Bushman
Christian Health Care Center
Christian Health Care Center
Commons, long-term care, and
mental-health administration staff
Christian Health Care Center staff
Christian Health Care Center social
work staff
Christian Health Care Counseling
Center
Kathleen Coletti, DSW
Ellen De Bel
Jan De See
Doug Dittrick
Victorial Durante
Charlotte Franklin
Judy Gausepohl
Howard E. Gilman, MD
Laurie Glass
Carrie Graff
Aurora and Thomas Hartigan
Helen Heibel
Heritage Manor West Nursing
Home physical therapy and
nursing staff
Rev. Jim Knol, LCSW
Wilma Kohere
Paul Kysilewskyj
Sarah Lappe
The Longview Assisted Living
Residence staff
Gladys Lont
Neyda Lopez
Foge Maas
Mary Mariconda
Evelyn Marron
Joan McCaig
Marie Meenen
Memmelaar parents
Betty Mowerson
Nicholas Nyary
Pathways
Peter J. Peterson
Cathy Pilone
Denise Ratcliffe
Bill Reidy

Marge Roukema
Ramapo Ridge Partial-
hospitalization Program
Ramapo Ridge Psychiatric Hospital
Activities, Admissions, Social
Work, and Utilization Review
departments
Paul D. Schwartz
Douglas A. Struyk
Doris Swenson
Odette Woetzel
Ruth and Len Wynbeek

Contributions to the Christian Health Care Center Foundation were made in memory of the following individuals:

Jim Aber
America and John Aguirre
Mr. and Mrs. Peter Alberda
Hank Amels
Lorraine Anthony
Elba Arencibia
William and Adelia Bankauf
John and Carol Banovic
Joe Barbera
Paul A. Basile
Kitty Batterson
Katherine Bruer
Mildred and Warren E. Beck
Berkensbush family members
Joanna Berkhout
Josephine Berndt
Herbert Bosloper
Frank "Poppy" Bracco
Elizabeth Breeman
Sarah Breen
William M. Brickman
Adelina Brodeur
Donald Brooks
Florence and John Broomhead
Olga Bukata
Kathleen and Frederick Bunker
Rosaria Cardillo
Vernon and Lily Carlough
Elsa Carlson
William J. Carnemolla
Michael Carney
Joseph C. Ceraolo Sr. and Mary
Ceraolo
Robert B. Chandler
Teresa Ciardi
David M. Ciolli
Richard Colton
Myrtle J. Cooper
David Cox Sr.
Leonore Croker
Rosalie Curto
Edwina Davino
Dorothy E. De Bruin
Peter De See
John DeBlock
Madeline DeLooper
Edith Den Herder
Helen DeSanctis
John DeYoung
Ruth Doherty
Helen Dolan
Deborah Donkersloot
John Douma
Thomas Dwyer
Doris M. Dyk
Antoinette Dykstra
William Dykstra
Catherine Easterhoff
Agnes and Tunis Englishman
Mary and William Englishman
Charles Entwistle
Anne C. Etterbeek
Everett J. Faber
James Farrell
Peder Flatekval
Thelma R. Forrester
Beatrice Fox
Fern Fox
Jennie Franco
Carmella Frattolillo
Lynn George
Mick Ghazey
Elsie Golden
Robert B. Goocey Sr.
Elise Gorter
Ronald and Glenn Gower
John A. Gringeri
Norman Haboob
Catherine (Kay) Hagens
Mr. and Mrs. Harry Hammond Sr.
Mary Ann Hammond
Loretta Hardenberg
Sterling Cobb Jarjes
Agnes "Peg" Hart
Gladys Hazekamp
Trudy Ruth Heerema
Leonard W. Herrick
Lillian Hertel
Carl and Alva Hofstrom
Norma Holland
Robert Holland
A. Edward Hook
Lee Hotchkiss
Pauline Howell
Walter Huber
Anna Hutton
Hilda and Jennifer Jansen
June Jasper
Ralph J. Jeltis
Marilyn Jencsik
Laurence B. Kaufman
Frances Kaufmann
Stephanie Keesler

Tom Klaasen
Bertha and Garret Kloet
Clix Knyfd
Wanda Koc
Edward Kohere
Kathleen M. Kraus
Mildred and Paul Krentel
Madeline M. Kruger
Amalia Kuhl
Edward N. Kuiken Jr.
Richard Kuiken
Nellie Kunis
Mary Kurzenski
Helen Kypers
Anne M. Lappe
Kenneth H. Lappe
Henry W. Lawton
Shirley Lennon
Sarah S. Lester
Arthur M. Lizza
Alice M. Lockhart
Bessie and Andrew Lokker
Albert Maas Sr.
Thomas F. Maguire
Roger Mahieu
Edith A. Mald
Catherine S. Maltezos
Robert L. Marcalus
Salvatore Marchiano
Floral and Harry Marks
Irene M. Mayer
Jean Mazouat
Ruth McGrievy

Marvin Meeter
Joseph Meola
John S. Meuer
Ida M. Meyers
Mae Moezelaar
Rose Molinari
Dominick Monterisi
Mr. and Mrs. Frederick Moxon
Ernest Murley
Joyce Nardo
Mr. and Mrs. Arthur Nykamp
Tunis Nywening
Mary H. O'Dowd
Ruth J. Oliver
Oscar D. Olsson
Marion Parnow
Alexander and Henriette Patterson
Perillo and Scialfa families
Maxine Perry
Nicholas Policastro
Edward Pruim
Alma Reuter, Arthur E. Reuter, and
Arthur R. Reuter
Lillian Rota
John M. Roth
Nancy Roughgarden
Marge Roukema
Richard Roukema, MD
Jean and John Rozema
Alice Rudlinger
Edna Ruit
Anne Saltwick
Salvatore Sapienza

Lily Sarisky
Harry E. Schamble
Rose Scheps
Cornelius (Neil) Schouten
Bea and Charlie (Vito) Scimeca
Art Sikkema
Marie Sinclair
Jean Soodsma
Angela Stamm
Josephine H. Standaert
Myrtle Stanley
Julia Starace
Germaine Stellingwerf
Jacob and Sandra Struck
Mr. and Mrs. Adrian Struyk
Henriette Struyk
Mary Swist
Wilma Tamboer
Marie Tanis
Kathryn Ten Kate
Ted Tengwall
Douglas Thoens
David Thomas
Stella Torebka
Frank Treanor
Anna Turcic
Margene Valk
Marie Vander Wall
John William Van Dyke
Albert Van Grouw Jr.
Anthony and Helen Van Grouw
Julia Van Heemst
Jane Van Hoff

Mr. and Mrs. Bert Van Kouteren
Audrey Van Ostenbridge
Sidney and Henrietta Van Til
Beatrice J. Van Treuren
Grace Van Wieren
Jane Vanden Dorpel and Roger
Vanden Dorpel
Nicholas and Marie Vander Have
John C. Vander Plaats
Abram and Myrtle Vermeulen
Faye Vita
Daniel and Elizabeth Wallendal
Robert Wallendal
Bette Walpole
Marion Walter
Margaret Wassel
Judith White
Donald M. Wilkins
Hilda Van Lew Wilkins
Robert A. Winter and Meridyth S.
Winter
Harriet T. Winters
Emma Witten
Helen Wiuff
Judy Wolf
Adrian and Dorothy Wynbeek
Ruth Baker Wynbeek
James Youngsman
Maurice Zanetto
John Zelaska
William Zuidema



Christian Health Care Center 2nd Annual Beefsteak

Christian Health Care Center's Second Annual Beefsteak, held on January 23, 2014, at The Brownstone in Paterson, raised nearly \$41,000. Proceeds from the fund-raising, football-themed event supported the Center's 2014 Annual Fund to benefit renovations to Heritage Manor Nursing Home. Special guest speakers were George McGovern, Chapel Coordinator for the NY Giants and NY Yankees, and Kevin Boothe, NY Giants starting guard. The event, attended by 300 CHCC donors, business partners, staff, and friends, also featured live and silent auctions.

Main sponsors of the event were Atlantic Tomorrow's Office; Empire Ambulance; Jeffer, Hopkinson & Vogel; Regency Wealth Management; Reiner Heating & Air Conditioning; Shotmeyer Bros. Heating and Air Conditioning; Concord Engineering; Conner Strong & Buckelew; and William H. Connolly & Co.

Far left: Kristen Stevens, left, and Kim Hauser of LAN Associates

Second from left: Doreen Kunz, left, and Adele Marola

Third from left: From left, Nick Rizzo, Amy Anest, Michael Dykhouse, Nina Turton, Lisa Mahn, and Peter Koppisch of William H. Connolly & Co. LLC

Right: Charley Shotmeyer, NY Giants starting guard Kevin Boothe, and Amy Shotmeyer

Financial Report

Statement of Activities, Revenues, and Expenses

| | 2014 | 2013 |
|--|---------------|--------------|
| Christian Health Care Center (CHCC) billed for resident, patient, client, and consumer care in our senior-life, short-term rehab, and mental-health services | \$97,886,490 | \$95,465,130 |
| and received from fundraising activities and from public/private grant requests | 3,181,131 | 2,191,279 |
| and also received for other services and from other sources | 833,731 | 858,210 |
| for a total of: | 101,881,352 | 98,514,619 |
| However, since Medicaid and others pay substantially less than what we charge, and some are not able to pay for their care at all, CHCC did not collect* | (24,485,664)* | (24,502,395) |
| that left net revenues of | 77,395,689 | 74,012,224 |
| These revenues were used to pay for | | |
| • salaries, wages, and employee benefits; | 53,697,963 | 51,876,237 |
| • other operating expenses, such as food, utilities, and insurance; and | 15,994,959 | 15,784,378 |
| • interest and depreciation | 3,801,022 | 3,784,696 |
| which resulted in a net surplus from operations of | 3,901,476 | 2,566,913 |
| In addition, we earned investment income of | 434,274 | 991,810 |
| As a result, CHCC received net revenues that exceeded expenses by: | \$4,336,018 | \$3,558,723 |
| This revenue will be used to renovate and expand our facilities and make payments toward our long-term debt. | | |

***The founding fathers of Christian Health Care Center established a facility that provided compassionate mental-health services for all individuals, regardless of ability to pay.** Today, the Center continues this commitment based on an individual's circumstances. In 2014, \$842,900 of charity care was provided for patients and clients of our mental-health services and individuals in our senior-life residences. Additionally, the Center absorbed \$9,477,700 due to the unpaid cost of Medicaid, public programs, and other indigent-care programs.

For the broader community, Christian Health Care Center participated in health fairs, presentations, and workshops; invited various organizations to utilize Center meeting space; and joined efforts to improve neighborhoods' overall environments. In 2014, these activities equated to \$249,741.

Collectively, non-billed care and services for the community totaled nearly \$10,600,000 in 2014.

2014 Statistics

Christian Health Care Center

Employees

| | |
|-----------------|-----|
| Full-time | 620 |
| Part-time | 218 |

Physicians

| | |
|-----------------------|----|
| Active staff | 11 |
| Associate staff | 35 |
| Courtesy staff | 14 |
| Emeritus | 8 |

Volunteers

| | |
|------------------------------|--------|
| Adult volunteers | 187 |
| Adult volunteers hours | 11,933 |
| Junior volunteers | 79 |
| Junior volunteer hours | 1,876 |

Community Benefits

| | |
|---|----------|
| Community health-improvement services | |
| Events | 40 |
| Health-professions education | |
| Events | 4 |
| Financial contributions to local, state, and national organizations | |
| Amount | \$23,470 |
| In-kind use of facility | |
| Meetings | 33 |
| Community building activities | |
| Events | 124 |
| Uninsured patients | |
| Ramapo Ridge Psychiatric Hospital | 37 |
| Christian Health Care Counseling Center | 781 |
| Meals on Wheels prepared | 16,617 |

Individual Residences/Programs

Senior Life

Heritage Manor Nursing Home

| | |
|-----------------------------|--------|
| Number of beds | 178 |
| Admissions | 62 |
| Discharges | 96 |
| Resident days of care | 62,260 |

Southgate

| | |
|-----------------------------|--------|
| Number of beds | 44 |
| Admissions | 13 |
| Discharges | 12 |
| Resident days of care | 15,279 |

The Longview Assisted Living Residence

| | |
|-----------------------------|--------|
| Number of units | 80 |
| Resident capacity | 95 |
| Admissions | 30 |
| Discharges | 25 |
| Resident days of care | 34,244 |

Hillcrest Residence

| | |
|-------------------------|--------|
| Number of units | 31 |
| Resident capacity | 39 |
| Admissions | 12 |
| Discharges | 13 |
| Resident days | 13,901 |

Christian Health Care Adult Day Services of Wayne

| | |
|-------------------------|--------|
| Number of clients | 116 |
| Client visits | 7,910 |
| Transportation van | |
| Miles traveled | 88,750 |
| Towns served | 27 |

Christian Health Care Adult Day Services of Wyckoff

| | |
|-------------------------|--------|
| Number of clients | 148 |
| Client visits | 10,995 |

| | |
|----------------------|--------|
| Transportation van | |
| Miles traveled | 74,700 |
| Towns served | 23 |

Evergreen Court

| | |
|----------------------------|--------|
| Number of apartments | 40 |
| Admissions | 5 |
| Discharges | 6 |
| Resident days | 14,397 |

Valley Hospice at Christian Health Care Center

| | |
|----------------------------|-----|
| Number of beds | 8 |
| Admissions | 14 |
| Patient days of care | 692 |

Short-term Rehabilitation

The David F. Bolger Post-acute Care Unit

| | |
|----------------------------|--------|
| Number of beds | 76 |
| Admissions | 898 |
| Discharges | 860 |
| Patient days of care | 24,809 |

Mental Health

Ramapo Ridge Psychiatric Hospital

| | |
|----------------------------|--------|
| Number of beds | 58 |
| Admissions | 1,104 |
| Discharges | 1,116 |
| Patient days of care | 18,917 |

Ramapo Ridge Partial Program

| | |
|---------------------------|-------|
| New clients | 227 |
| Client days of care | 2,845 |

Christian Health Care Counseling Center

| | |
|----------------------|--------|
| Active clients | 2,187 |
| Client visits | 26,914 |

Pathways

| | |
|---------------------------|-------|
| New clients | 21 |
| Client days of care | 2,614 |



Christian Health Care Center Active and Associate Physicians

Howard Gilman, MD
MEDICAL EXECUTIVE

Medical Staff Officers

Aijazali Nanjiani, MD
PRESIDENT

Hany Sourial, MD
VICE PRESIDENT

Cynthia Jalando-On, MD
SECRETARY

Active Staff

Psychiatry

Monica Dhingra, MD

Mohamed A. Elrafei, MD

Igor Gefter, MD

Anwar Y. Ghali, MD

Howard E. Gilman, MD

Marina Haghour-Vwich, MD

Cynthia Jalando-On, MD

Adnan I. Khan, MD

Aijazali Nanjiani, MD

Internal Medicine

Loris N. Mansour, MD

Hany Sourial, MD

Associate Staff

Dentistry

Rama Gvildys, DMD

David G. Schoenberg, DDS

Dermatology

Karin H. Satra, MD

Family Practice/Geriatric Medicine

Joseph M. Duffy, MD

Gamil L. Makar, MD

Cheng-An Mao, MD

Ritu Suri, MD

Internal Medicine

Kanchana Balasubramanian, MD

Magda Eraiba, MD

Sidhartha H. Mehta, MD

John M. Morone, MD

Martin J. Neilan, MD

David J. Nitti, MD

Richard D. Oliver, MD

Arun Sehgal, MD

Domingo B. Yang, Jr., MD

Neurology

Syed Jafri, MD

Fawad Mian, MD

Ophthalmology

Ronald M. Glassman, MD

Orthopedic Surgery

Robert A. Kayal, MD

Physical Medicine and Rehabilitation

Donna Marie DePhillips, MD

Podiatry

William Kelley, DPM

**Edward R. Nieuwenhuis Jr.,
DPM**

Pauravi N. Raval, DPM

Terri G. Ronna, DPM

Theodore Roberto, DPM

Edward F. Youngmans, DPM

Psychiatry

Joanne C. Peranio, MD

Syed A. Rasheed, MD

Srikanth M. Reddy, MD

Arnold Scham, MD

Imtiazuddin M. Siddiqui, MD

Manal Sous, MD

Cecilia Wang, MD

Rafik Z. Youssef, MD

Emeritus

H. Louis Chodosh, MD

John J. Davey, MD

Gratsiana Golin, MD

Jerome Goodman, MD

John J. Hausman, MD

James Kearney, MD

**Edward R. Nieuwenhuis Sr.,
DPM**

Anthony Van Grouw Jr., MD

Christian Health Care Center Administration

Douglas A. Struyk, CPA, LNHA
PRESIDENT AND CEO

Denise Ratcliffe, LNHA
EXECUTIVE VICE PRESIDENT
AND COO

Kevin Stagg, CPA
EXECUTIVE VICE PRESIDENT AND CFO

John Browne
VICE PRESIDENT, RESIDENTIAL
SERVICES

Jennifer D'Angelo
VICE PRESIDENT, INFORMATION
SERVICES AND INFORMATION
SECURITY OFFICER

Michael A. Doss
SENIOR VICE PRESIDENT, FACILITIES
MANAGEMENT AND BUSINESS
DEVELOPMENT

Howard Gilman, MD
MEDICAL EXECUTIVE

**Marianne Guerriero, BSN, RN,
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NURSE EXECUTIVE

Julie K. Lee
SENIOR VICE PRESIDENT, COMMUNITY
DEVELOPMENT AND MARKETING
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Peter Peterson, LNHA
VICE PRESIDENT/ADMINISTRATOR,
LONG-TERM CARE AND POST-ACUTE
CARE SERVICES

**Cathleen Pilone, RN, MSN,
NEA-BC**
VICE PRESIDENT/ADMINISTRATOR,
MENTAL HEALTH SERVICES

Robert Zierold
SENIOR VICE PRESIDENT, HUMAN
RESOURCES AND PROFESSIONAL
DEVELOPMENT SERVICES

Christian Health Care Center Accreditations, Memberships, and Recognitions

**Advanced Standing Status by the New Jersey Department of Health
and the Health Care Association of New Jersey Foundation (The
Longview Assisted Living Residence)**

American Health Care Association

American Hospital Association

Assisted Living Federation of America

Barnabas Foundation

**Best Nursing Homes in America from U.S. News & World Report
(Heritage Manor Nursing Home and Southgate)**

Bergen County Human Services Advisory Council

Council of Reformed Charities

Franklin Lakes Chamber of Commerce

Hawthorne Chamber of Commerce

Health Care Association of New Jersey

Healthcare Planning and Marketing Association of New Jersey

Healthcare Strategy and Marketing Development

The Joint Commission (Ramapo Ridge Psychiatric Hospital)

LeadingAge

LeadingAge NJ

National Association of Psychiatric Health Systems

National League of Nursing

New Jersey Assisted Living Association

New Jersey Business & Industry Association

New Jersey Hospital Association

Wyckoff Chamber of Commerce

How We Rate on Satisfaction From Those We Serve

Christian Health Care Center fosters health, healing, and wellness for people of all ages. To that end, fulfilling the needs of our residents, patients, clients, consumers, and their families is a top priority. How do we determine those needs and if we succeed in meeting – or exceeding – them? One invaluable tool is information collected via satisfaction surveys. The Center improves the delivery of care by reviewing and analyzing survey data and evaluating the feasibility of suggested modifications as guidance for implementing new practices and procedures.

Whenever possible, we compare ourselves against similar programs nationwide. Surveys for Heritage Manor Nursing Home, Southgate, The David F. Bolger Post-acute Care Unit, The Longview Assisted Living Residence, and Ramapo Ridge Psychiatric Hospital are all conducted and analyzed by national companies which conduct surveys in similar health-care programs. The results are computed as percentiles. Satisfaction surveys for our other services and programs are conducted internally by our Organizational Development and Service Excellence (ODSE) Department. These programs include Christian Health Care Adult Day Services of Wayne and Wyckoff, Evergreen Court, Hillcrest Residence, and Pathways. The results are computed as a score between 0 and 100.

Christian Health Care Center is proud of its outstanding survey scores. For surveys conducted by national companies, results are ranked by percentile. For surveys conducted by ODSE, results are ranked by percentage. Average scores for 2014 were as follows:

SENIOR LIFE

- Heritage Manor Nursing Home – 86th percentile
- Southgate – 85th percentile
- The Longview Assisted Living Residence – 92nd percentile
- Hillcrest Residence – 97 points out of 100
- Evergreen Court – 93 points out of 100
- Christian Health Care Adult Day Services of Wayne – 97 points out of 100
- Christian Health Care Adult Day Services of Wyckoff – 97 points out of 100

SHORT-TERM REHAB

- The David F. Bolger Post-acute Care Unit – 87th percentile

MENTAL HEALTH

- Ramapo Ridge Psychiatric Hospital
 - Adult Unit – 95th percentile
 - Geriatric Unit – 89th percentile
- Ramapo Ridge Partial-hospitalization Program – 90.5 points out of 100
- Christian Health Care Counseling Center – 97 points out of 100
- Pathways
 - Consumers – 84 points out of 100
 - Caregivers – 91 points out of 100

At Christian Health Care Center, our Person- and Family-centered Care model guides how care is delivered. It is a constant reminder that each patient, resident, client, consumer, and family member is an individual to be treated with dignity, respect, and compassion based on the Christian principles on which we were founded. Constant monitoring through satisfaction surveys ensures that our commitment will not falter.



Christian
Health Care
Center

**The Christian Health Care Center 2014
Annual Report is published by the
Marketing Department of Christian
Health Care Center.**

Douglas A. Struyk, CPA, LNHA

PRESIDENT AND CEO

Julie K. Lee

SENIOR VICE PRESIDENT,
COMMUNITY DEVELOPMENT AND MARKETING
SERVICES

Karen P. Hockstein

Editor

DIRECTOR OF COMMUNICATIONS

Christian Health Care Center

Christian Health Care Center was founded in 1911 by a group of deacons from local churches in the Reformed tradition. Today, CHCC - a non-profit organization open to anyone regardless of race, sex, or religion – provides a continuum of high-quality, family-centered care services for people of all ages in a compassionate and loving environment consistent with the Christian principles on which the institution was founded.

Senior Life

- Heritage Manor, a 184-bed nursing home
- The Longview, an 80-unit assisted-living facility
- Hillcrest Residence, a 39-bed residence for independent seniors
- Evergreen Court, a complex of 40 apartments or independent seniors
- Christian Health Care Adult Day Services of Wayne and Wyckoff
- The eight-bed Valley Hospice at Christian Health Care Center
- Southgate, a special-care, 44-bed, inpatient nursing facility offering behavioral-management treatment

Short-term Rehab

- The 76-bed David F. Bolger Post-acute Care Unit

Mental Health

- Ramapo Ridge Psychiatric Hospital, a full-service, 58-bed inpatient hospital for adult and geriatric patients
- Christian Health Care Counseling Center
- Ramapo Ridge Partial-hospitalization Program, a voluntary, short-term outpatient program
- Pathways, a day-treatment program for adults who experience both a developmental disability and a co-existing psychiatric disorder

The Vista

- A continuing care retirement community for adults 62 and older on the CHCC campus
- Up to 199 spacious, one-level, maintenance-free residences
- Rich array of amenities and social, cultural, and wellness opportunities

*For more information about Christian Health Care Center, call (201) 848-4463,
email khockstein@chccnj.org, or visit ChristianHealthCare.org.*



Christian Health Care Center

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